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**(COMMISSION DE VENISE)**

**EUROPEAN COMMISSION FOR DEMOCRACY THROUGH LAW**  
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en coopération avec / in co-operation with

**LE CONSEIL GENERAL DU PERSONNEL DE LA PALESTINE\***

**THE GENERAL PERSONNEL COUNCIL OF PALESTINE\***

**Séminaire régional pour les hauts cadres de l'administration**

**15<sup>ème</sup> UniDem Med**

**« POLITIQUES DE LA FONCTION PUBLIQUE :  
LES PARADIGMES DU CHANGEMENT »**

**Format hybride, en ligne et en Palestine\***

**17-18 mai 2022**

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**Regional seminar for high level civil servants**

**15<sup>th</sup> UniDem Med**

**“PUBLIC SERVICE POLICIES: PARADIGMS FOR CHANGE”**

**Hybrid format, online and in Palestine\***

**17-18 May 2022**

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by the European Union  
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**Dr Raed BENSAMS**, Bahrain

**Mr Yonas DEGEFA**, Ethiopian visual artists association, Ethiopia

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